

Yale MACMILLAN CENTER  
*Fox International Fellowship*

*Fostering a more  
peaceful and prosperous  
world order*

ANNUAL REPORTS 2015-16 & 2016-17





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REPORTS

2015-16 & 2016-17

Yale MACMILLAN CENTER  
*Fox International Fellowship*



Dear Friends and Colleagues,

I am delighted to present the Fox International Fellowship 2015–2016 and 2016–2017 Annual Reports. They showcase our myriad efforts to expand and enrich the Fellowship over the last two years.

First among our expansion achievements is the welcoming of six new partners: University of Copenhagen; Copenhagen Business School; National University of Singapore; Australian National University; University of Melbourne; and University of British Columbia (UBC). These include two innovations: two universities in a single country (Australia and Denmark) and engaging with outside alliances (the Canada-US Fulbright program).

What was once informal academic advising for the Fox Fellows has become a prescribed faculty mentor program. In addition to my own role in advising, the university now officially recognizes Yale faculty who guide our young scholars. Fox Fellows have had exciting and motivating experiences in labs and workshops led by their faculty mentors.

Toward the program's goal of fostering Fox Fellows' growth as "citizen scholars," and to increase the reach of their scholarship, the program engaged the Scholars Strategy Network (SSN), an association of academics and researchers who coordinate to address public challenges and make their findings more accessible outside academia. SSN now works with Fox Fellows as they write policy briefs for a general audience as well as for policy makers, and provides them sophisticated, technology-driven public speaking training.

We have also increased the number of activities designed to cultivate Fox Fellows' identity and sense of belonging as members of the Yale community. Our August retreat to welcome new fellows to the university now includes a segment that focuses on the institution's history, culture, and traditions.

I hope you enjoy learning the details about these productive accomplishments in the pages that follow. Our well-attended and highly successful third "five-year reunion" held in New Delhi, India, in January 2017, was a testament to the impact of the Fellowship to date, and we maintain high hopes for its future achievements.

Let me conclude by acknowledging how deeply we were all affected by the passing of Joseph C. Fox. The program Joe and Alison created 28 years ago has blossomed into an extraordinary legacy. Over 500 Fox Fellows have brought new voices and perspectives to contemporary challenges peacefully and productively. Their work has had a positive impact around the world. All of us continue to be motivated by Joe's vision and his nurturing, compassionate approach.

Sincerely,



Ben Cashore

*Joseph C. Fox Director*

## EXCHANGE PARTNER INSTITUTIONS



Yale University,  
UNITED STATES

University of São Paulo,  
BRAZIL

Fudan University,  
CHINA

University of Cambridge,  
ENGLAND

Sciences Po,  
FRANCE

Freie University of Berlin,  
GERMANY

University of Ghana,  
GHANA

Jawaharlal Nehru University,  
INDIA

Tel Aviv University,  
ISRAEL

The University of Tokyo,  
JAPAN

El Colegio de México,  
MÉXICO

Moscow State University,  
RUSSIA

University of Cape Town,  
SOUTH AFRICA

Boğaziçi University,  
TURKEY

University of British Columbia,  
CANADA

The Australian National  
University and The University  
of Melbourne,  
AUSTRALIA

The University of Copenhagen  
and The Copenhagen  
Business School,  
DENMARK

National University  
of Singapore  
SINGAPORE

## PROGRAM OVERVIEW

**T**he [Fox International Fellowship](#) is a graduate student exchange program between Yale and 19 world-renowned partner universities in Africa, Asia, Australia, Europe, the Middle East, and the Americas. Its purpose is to enhance “mutual understanding” between the United States and the home countries of our partner institutions to contribute to productive dialogue around complex challenges. What was initially a focus on peace and conflict—in particular, U.S./Soviet interaction at the end of the Cold War has expanded to include a host of twenty-first century challenges such as prosperity and development, poverty alleviation, global economic and financial integration, environmental degradation, resource stewardship, and human rights.

The Fellowship targets students in the social sciences, including political science, sociology, anthropology, economics, psychology and geography, and those interested in relevant humanities, including philosophy, history, law, literature, the arts, and religion. Students with expertise in substantive interdisciplinary fields, such as business/management, public administration, international relations, environmental policy, and public health, are especially attractive. For these reasons, we also welcome students enrolled in the specialist disciplines in the graduate and professional schools. Preference is given to applicants whose topics have contemporary relevance for enhancing the world’s peace, prosperity, and sustainable development.

The Fox International Fellowship offers its fellows interdisciplinary, cross-cultural, and global outreach platforms to improve systematic and critical thinking, problem solving, leadership, and networking skills.<sup>1</sup> Fox Fellows go on to work for universities, governments, nonprofit organizations, and companies around the world.

### Support and Responsibilities

Fox Fellows receive generous support, including a living stipend and research resources. Successful candidates are rigorous scholars who actively seek out opportunities to engage in civic life. Fellows are expected to contribute to the academic and social life of their host institution. They gain a better understanding of their hosts by participating in cultural activities—from furthering their abilities to communicate in local languages and dialects, to exploring and conducting fieldwork in the areas surrounding their host university.

### Citizen Scholar Ambassadors

The Fox International Fellowship seeks applicants who are committed to being “citizen scholar” ambassadors and whose work has the potential to offer practical solutions to the problems that stand in the way of the world’s peace and prosperity. Hence, we seek to identify and nurture students interested in harnessing scholarly knowledge to confront the world’s most pressing challenges.

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<sup>1</sup> For a systematic review of the concept of citizen scholar, see James Arvanitakis and David J. Hornsby (eds.) “The Universities, the Citizen Scholar and the Future of Higher Education” (Palgrave, 2016).

“Citizen scholar” ambassadors are active and engaged academics who facilitate social change and seek practical solutions to contemporary issues. They incorporate cross-cultural and international differences and perspectives. “Citizen scholars” derive meaning not only from conducting important research, but also in developing insights for addressing the world’s most pressing issues. They exhibit the potential to become leaders in their fields in ways that are politically significant, historically informed, and socially meaningful. Scholar’s work is increasingly conditioned by the interdisciplinary and transnational character of knowledge and practice in the twenty-first century. Their research projects and academic interests reflect the areas toward which many of the world’s major decision-makers have gravitated, as well as those capable of opening new channels of study, knowledge generation, and productive deliberation.

Fox Fellow citizen scholars pursue ethical leadership and have the capacity for critical thinking and problem solving. They strive to promote social change in their native countries and also through international networks, including those forged at Yale and partner universities.

### **“Once a Fox Fellow, Always a Fox Fellow”**

The program forges lasting links between fellows and their host institutions, as fellows continue their lifelong contributions as alumni. In the Fox International Fellowship quarter-century plus, it has created a community of over 500 alumni. As alumni, they are expected to have positive impacts on their fields of expertise by engaging in local, national, and international civic life. To foster alumni involvement, the program holds reunions every five years for alumni, the Fox family, and associated staff. To date, there have been three well-attended reunions held at partner institutions: Cambridge University (Cambridge, 2007); Sciences Po (Paris, 2012); and Jawaharlal Nehru University (New Delhi, 2017).





## PROGRAM HISTORY

**J**oseph Carrère Fox, along with his wife, Alison Barbour Fox, founded the [Fox International Fellowship](#) in 1987. From the beginning, they took a direct interest in the outreach and impact of the program, and have engaged with hundreds of Fox Fellows during the program's tenure.

Joe, a philanthropist and former international investment banker, long believed that education and scholarly interaction across the globe would foster a more peaceful and prosperous world.

### In Memoriam

*Joe will be remembered for his lifelong championing of peace, prosperity, and respectful dialogue and engagement.*



Sadly, Joe died on August 10, 2017, at the age of 101. He was a Yale undergraduate, a businessman, internationalist and humanitarian. He prepped at Andover and graduated from Yale, where he was in the class of 1938. During WWII, Joe served with U.S. Naval Intelligence monitoring the Panama Canal and the Straits of Gibraltar. Returning home from the war, he considered a career in the U.S. Foreign Service, but instead chose to go into international investment banking. He worked as an officer in the international division of Bankers Trust Company in New York City.

After receiving an M.B.A. from New York University, Joe joined Kidder, Peabody & Co., where he became a partner and remained for 35 years. One of his most memorable career successes was his work in post-war Japan as a member of a team that arranged the first loans to help Japanese companies revitalize and rebuild the country's industries. The international experiences that defined Joe's early life continued throughout his career, as his work often took him abroad, particularly to South America. He was also involved in domestic finance, with a focus on mergers and acquisitions. Throughout his life, Joe kept abreast of international affairs, both as a member of the Council on Foreign Relations and as a founding member of the Yale President's Council on International Activities. Joe will be remembered for his lifelong championing of peace, prosperity, and respectful dialogue and engagement.

Joe has received numerous honors and awards for his work with the Fellowship. In 2001, the University of Cambridge named him a Fellow Commoner of Sidney Sussex College. In 2003, Joe was awarded the Association of Yale Alumni's highest honor, the Yale Medal. That same year, Freie University of Berlin, Germany, bestowed on him its prestigious Pin of Honor.

## FIVE-YEAR PLAN AND NEW INITIATIVES

In 2015, following months of discussion with current and past fellows, Yale faculty, staff, and donors, a multiyear action plan was formalized. The goal of this strategic plan was to provide a “living and breathing” document to guide the Fellowship as it sought to strengthen existing partnerships and expand its reach to other regions of the world.

The strategic plan outlined key priority areas for the Fellowship over the next five years. It served as an initial guide for proactive program-building efforts and identified specific administrative tasks and timelines for implementing them. The plan focused on three areas: 1) expanding and improving partnerships; 2) enhancing the Fox community; and 3) fostering the translation of research into practice. While each of these themes was treated separately, many of the efforts described below simultaneously promoted two or all three of them. For these reasons, we refer to the themes sequentially and discuss their contributions to our overarching goals.

### **New Partners**

As part of its five-year plan, the program identified six priority world regions in which to expand: Australia/New Zealand, Canada, North Africa, Northern Europe, Southeast Asia, and Southern Europe.

### ***Exchange Partner Expansion in 2015–2017***

The selection of new institutional partners for the Fellowship involved a comprehensive, systematic process. Yale faculty and representatives from existing partners provided input to inform the deliberations. To ensure that prospective university partners understood and were prepared for this type of engagement, Fox Fellowship Director Ben Cashore and Assistant Director Julia Muravnik made site visits.

In May 2015, Ben and Julia visited prospective partners in Singapore and Australia. In November 2015, Ben visited the University of Copenhagen and Copenhagen Business School. During this time, he also had numerous meetings with faculty and administrators at the University of British Columbia in Vancouver and Fulbright Canada to discuss the possibility of co-funding Fox Fellows applying from UBC.

Ultimately, partnerships were successfully formalized with National University of Singapore, Singapore; University of British Columbia, Vancouver, Canada; Australian National University, Canberra, Australia; University of Melbourne, Melbourne, Australia; University of Copenhagen; and Copenhagen Business School, Copenhagen, Denmark.

These selections reflected two innovations. First, we allowed for the possibility of choosing two universities in the same country as a way of expanding eligibility to the top students. This model was applied to Australia and Denmark. Second, we searched for cost-sharing partnerships with host-country exchange programs. This approach led to our formal engagement with Fulbright Canada.

### **On-site Visits with Existing Partners**

A new initiative of site visits was conducted to revive and nurture the relationship we have with the partner institution administration and to address any issues or concerns. This opportunity has also been used to reconnect with the Fox Fellowship alumni by organizing “mini” reunions. Ben Cashore and Julia Muravnik met with deans, administrators, and faculty members at existing and prospective partner institutions.

Initial efforts, as discussed in the previous Annual Reports, included visits by Ben Cashore and Julia Muravnik to Colmex in January, 2014 and by Ben Cashore, Julia Muravnik, and Nancy Ruther to USP in January 2014. In January 2015, Julia Muravnik visited Colmex to meet with new local coordinators and with Fox Fellow alumni. In May 2015, Ben Cashore and Julia Muravnik visited Fudan University in China. Since then, they have met with the university administration to discuss better strategies for exchange and have held a “mini” Fox Reunion, which was attended by 20 Fox Fellow alumni from China.

### ***Integration of Experiences from other Exchange Programs***

We are currently trying to improve our administration by looking at student-exchange models and experience elsewhere. As part of these efforts, Julia Muravnik is now attending the annual [Association of International Educators \(NAFSA\)](#), where she is able to meet with student exchange administrators from partner universities. Most of the Fox International Fellowship exchange partners send a delegation each year to attend the NAFSA annual conference.<sup>2</sup>

### **Social Media**

During the academic years of 2015–2016 and 2016–2017, the Fellowship developed a social media initiative to expand its coverage in social media. This development included the creation of a dedicated team designed to handle the Fellowship’s [Facebook](#), [Twitter](#), [Instagram](#), and [YouTube](#) accounts.

The Fox Newsletters were sent twice a year via e-mail to the Fellowship’s alumni network, friends of the Fellowship, exchange partner institutions, and the wider Yale community. These newsletters highlighted the diverse work of fellows, past and present, and communicated important information about reunions.

2. During the 2016 NAFSA Annual Conference at Denver, Colorado Julia Muravnik conducted a meeting with the administrators from Tokyo University, Shigeto Sonoda, Deputy of the Division of International Affairs and Tsugihiko “Hiro” Shimura, the Project Specialist at the International Exchange group, International Affairs Department. The main topics of discussion were clarifications of the eligibility and selection criteria, and better ways of promoting the program.

A meeting was held with Bob Korzeniowski, International Relations Officer from the University of British Columbia to establish contacts and discuss the strategy for Fox Fellowship promotion and selection criteria. Julia Muravnik conducted meetings with Mary Kirk, Director, Office of Academic Exchange Programs, US Department of State; Michael Hawes from Fulbright Commission, Canada and Tangerine Holt from Fulbright Commission, Australia.

During the 2017 NAFSA Annual Conference in Los Angeles, CA intensive meetings were conducted with the administrators from Bogazici University, Freie University of Berlin, University of Melbourne and University of Tokyo.

## **Sponsoring Academic Seminars**

A series of Fox Fellowship speakers' events was launched in 2015-2017. Former Fox Fellows [Seiki Tanaka](#) (2008-09, University of Tokyo), [Victor Louzon](#) (2014-15, Science Po), [Tom Hayes](#) (2008-09, Cambridge University), and [Jon Reynaga](#) (2001-02, Cambridge University) gave speeches and networked with current Fox Fellows.

[Megha Mukim](#) (2006-07, Cambridge University) participated in a Fox Fellowship event on "Competitive Cities: A Local Solution to a Global Lack of Growth and Jobs." In addition, the documentary "Guli's Children," produced by former Fox Fellow [Dr. Joe Thomas Karackattu](#) (2008-09, JNU), was screened.

[Maxim Kiselev](#) (1993-94, Moscow State University), a professor from Moscow State Lomonosov University's Higher School of Business, a director at the Skolkovo Institute for Science and Technology, and a graduate of Yale's Department of Sociology (PHD '96), gave a lecture about [Russian voter mentality](#) and the economic and political situation in Russia.

These events and meetings provided a great opportunity to learn about what Fellows had achieved in their lives since participating in the program.

[Satveer Kaur-Gill](#) (2016-17, National University of Singapore) organized a screening of "Under the Turban," a documentary about Sikhs living in various diasporas worldwide. The screening was followed by a panel discussion, consisting of members of the documentary team: Inderpal Grewal, Professor of Ethnicity, Race and Migration Studies (Yale University); Harjant S. Gill, Assistant Professor of Anthropology, Sociology and Criminal Justice (Towson University); and Sasha Sabherwal, PHD student in American Studies (Yale University).

Several fellows also travelled to attend a summer reception and networking event hosted by the Jackson Institute in Washington D.C., where they engaged current and former Yale World Fellows, as well as other Yale and Jackson Institute alumni.

## **Foster Translation of Research into Practice**

Over the last two years, we have devoted significant time and resources to developing programs aimed at enhancing Fox Fellows' skills in translating research into practice. Two leading initiatives focus on policy brief and communication training, which will enable fellows to share their research findings with a broader audience, including both the public and relevant policy makers.

### ***Policy Briefs***

Following a number of years of experimenting with different training methods, we are now, as of 2017, formally collaborating with the [Scholar Strategy Network \(SSN\)](#), a U.S. organization devoted to connecting scholarly insights into the professional and policy worlds. The SSN connects scholars and their research to policymakers, citizens' associations, and the media. One of its core contributions is a policy brief effort designed to give policy makers and activists a quick review of relevant research. Through its efforts, the SSN has created a training module for writing policy briefs, and, following successful interactions with Fox Fellows, it is now training them to apply their policy brief analyses. Selected policy briefs will be published on the SSN website, which reaches a wide audience of more than 2,500 stakeholders.

The goal of the [policy brief](#) is to reflect on the practical implications of the fellows' research for policy makers and the public.

### ***Policy Training Retreat***

Fellows were trained in policy and research uptake while on a weekend retreat at Yale Meyers Forest in September 2015 and at Yale Camp at Great Mountain Forest in October 2016. At these retreats, they received practical training and instruction on how to present their research in a policy-brief format and how to view their work in a policy-relevant context.

### **Public Speaking Training**

Fox Fellows are provided with the opportunity to hone in on their existing research and translate academic writing into succinct verbal seminars. Fellows are placed in a nurturing environment, and their developed presentations are assessed twice during public session training.

Sessions are led by Dr. William Vance, a linguist and cognitive scientist, who serves both on the faculty of Yale University and as a communication expert for organizations in more than 75 countries. He works in several capacities at Yale, where he was the founder and first director of the Professional Communications Center at the School of Management.

The Fox Fellow training program introduces participants to a skill set that can be applied immediately to their academic or fieldwork communication. The goal of the training is to transform how the Fellows explain their ideas in oral communication, engage with audiences, participate in panel discussions, and establish credibility in the international community.

The culmination point of the training is marked by brief interviews, which are recorded at the Yale Recording studio for the [Fox Fellow Spotlight](#) featured on the website.

### **In-person Advising**

As Joseph C. Fox Director, Professor Benjamin Cashore devotes considerable time to developing a targeted program for incoming Fox Fellows. This program includes engagement with fellows during our August retreat to prepare them for the exciting academic year. At the retreat, fellows receive introductions to crafting policy briefs and participate in organized brainstorming sessions in a relaxed setting. Cashore is also known to teach (and sing) North American campfire songs during this retreat. In early September, Cashore initiated one-hour individual meetings with Fellows where he talks with each one about their research programs, identifies important contacts at Yale, and discusses initial ideas for policy briefs. Plans for future engagement throughout the year are also made. Cashore devotes considerable efforts to providing feedback on drafts and final submissions for the policy brief. He engages this effort with Gilad Abiri, and now the SSN as well. Cashore also devotes a significant amount of time and energy to writing, when requested, letters of recommendation for Fox Fellows who are planning their next steps, whether that be applying for anything from research grants to post-doc positions to job opportunities in academia or the professional world.

## OVERVIEW OF PROGRAM ACTIVITIES

Below we show the numerous activities and events that were held in the last two years and designed to foster one or more of our three themes.

### 2015–16 Timetable

2015	AUGUST	The arrival of the incoming Fox International Fellows
	LATE AUGUST	Yale fall term begins
	EARLY SEPTEMBER	Presentation of individual research projects
	LATE SEPTEMBER	A weekend of team building, policy-brief training, and a lecture and tour by Professor Mark Ashton at Yale-Myers Camp
	OCTOBER	Thanksgiving Lunch with the Fox family in Norfolk, Connecticut
	NOVEMBER	A public lecture by former Fox Fellow, and Assistant Professor of Political Science at the University of Amsterdam, Seiki Tanaka at Yale
2016	FEBRUARY–APRIL	Fox Research Seminars
	MARCH	Mr. Fox's 100th Birthday Lunch
	MARCH	Travelling to New York City and visiting the United Nations Headquarters, where we had lunch in the Delegates Dining Room
	MARCH	The Migration & Human Safety Conference
	MAY	Partnership with the global Yale Day of Service on May 7th to sponsor service events on or around that date in honor of Mr. Fox's centennial year
	MAY	Tree Planting Ceremony in honor of Mr. Fox and Annual Farewell Dinner
	JUNE	Fellows leave Yale and Final Reports are due

## 2015–16 Highlights

### *Yale Day of Service Initiatives*



The Fox Fellowship co-sponsored a number of international sites as part of the Yale Day of Service; Events were organized in Israel, Russia, and New Haven. Launched in 2009, the global Yale Day of Service is one of a number of service opportunities for Yale alumni to lead by sharing their time and talents to make a difference. On this day, alumni and their families and friends work side-by-side to make communities better.



### *Migration and Human Safety Conference*

The Fellowship organized a Migration and Human Safety Conference, which focused on how to address human safety challenges, notably the loss of life underscored by the recent refugee crisis in Europe and, increasingly, North America. There were two panel discussions titled “The Shifting Refugee Crises” and “Conceptualizing the Refugee Crisis,” which focused on both practical and conceptual issues, including the deterritorialization of the U.S.-Mexico border, the EU’s refugee deal with Turkey, state obligations toward noncitizens, and migrant deaths. Fox Fellows past and present took part in the conference, and the keynote address was delivered by Baroness Emma Nicholson.



On May 12, 2016, the MacMillan Center hosted a celebration of Joseph C. Fox's life with a tree planting in honor of his centennial birthday. Mr. Fox (Yale '38) was the founder of the Fox International Fellowship at Yale. The event was attended by Mr. Fox, his wife, Alison Barbour Fox, his children, Yale President Peter Salovey, MacMillan Center Director Ian Shapiro, Fox Director Benjamin Cashore, Fox Coordinator Julia Muravnik, the Fox International Fellows at Yale, and other students and staff at the MacMillan Center.

### *Social*

Outside of the academic sphere, Fox Fellows visited the Fox family in Norfolk to enjoy an authentic Thanksgiving lunch, where the Fellows learned about the meaning of the holiday and, of course, sampled the holiday's many traditional dishes. At Yale, Fellows immersed themselves in the cultural and social sphere of the university and attended Oktoberfest, Halloween, Spring Fling, the GSAS formal and more. On an organized group outing, Fox Fellows traveled to the United Nations Headquarters in New York for a tour of the institution, where they had lunch in the Delegates Dining Room. The Fellows were then taken on a tour of New York, which included visiting the One World Observatory and the 9/11 Memorial – this part of the tour was led by Fox Fellow Hadas Fischer, who is a licensed NYC tour guide. The visit to the 9/11 Memorial and the UN Headquarters helped Fellows recognize the importance of their time and work at Yale in the wider context of global cooperation and cultural understanding.

The Fox Fellows at our exchange partners had equally successful years. Many of them advanced their research through archival work, conversations with peers and professors at partner institutions, and observing proceedings in differing environments. As many of these Fellows are only now returning home, we have not yet received their final trip reports. Further details of their activities will be reported in the next Fox Fellowship Annual Report.





## 2016–17 Timetable

2016	AUGUST	Arrival of the incoming Fox International Fellows on campus
	SEPTEMBER	Celebrating our new partnership at the University of Copenhagen (UCPH).
	SEPTEMBER	Fox Research Presentations started. Nine Fox Fellows completed the first round of their presentations. The diverse range of topics, from labor mismatch to healthcare, inequalities, and aging, made the session extremely interesting and informative
	SEPTEMBER	A ceremony to celebrate a new partnership with the University of British Columbia, Yale University, and Fulbright Canada
2017	SEPTEMBER– FEBRUARY	Fox Fellowship Film Club Screening
	OCTOBER	Fox Fellows Policy Brief Camp
	OCTOBER	Yale Fox International Fellowship Seminar Series: Training Environmental Leaders for the 21st Century Challenges and Opportunities
	LATE OCTOBER	Thanksgiving Lunch with the Fox family
	JANUARY	The Fox International Fellowship Alumni Reunion Conference was held in New Delhi, India
	FEBRUARY	Leadership Seminar Series “The Global Health Crisis: The U.S. and Beyond”
	MARCH	Yale Fox Fellowship Event: “Competitive Cities: A Local Solution to a Global Lack of Growth and Jobs”
	MAY	Annual Farewell Dinner
	JUNE	Fellows leave Yale, and final reports are due

## **2016–17 Highlights:**

Yale Fox International Fellowship Seminar Series: Training Environmental Leaders for 21st-Century Challenges and Opportunities saw an excellent turnout on October 5, 2016 ([view video](#)). Many participants asked questions and made comments about leadership in the field of the environment. The discussion ranged from the role of communication to collective and shared responsibilities as leaders, to issues of intercultural negotiations in a globalized context.

Speakers included Dan Esty, Hillhouse Professor of Environmental Law and Policy, School of Forestry & Environmental Studies and Clinical Professor of Environmental Law & Policy, Yale Law School. Esty was also Former Commissioner of the Connecticut Department of Energy and Environmental Protection

The second Fox International Fellowship Seminar Series on December 5 ([view video](#)) focused on corporate social responsibility and leadership. The keynote speaker, Jeremy Moon, Velux Professor of Corporate Sustainability at Copenhagen Business School, addressed the distinctive leadership challenges related to CSR.

The Yale Fox International Fellowship brought to Yale the 2017 Leadership Seminar Series, featuring Kevin Counihan, former CEO of [Healthcare.gov](#), who spoke about global health challenges in a talk called “Global Health Crisis: The U.S. and Beyond,” which was moderated by Jacob Hacker, Director of the Institution for Social and Policy Studies and Stanley B. Resor Professor of Political Science at Yale University. The talk was followed by a panel discussion by Fox International Fellows on global health issues.

Yale Fox Fellowship Event 2017: The Fox Fellowship brought to Yale “Competitive Cities: A Local Solution to a Global Lack of Growth and Jobs.” Megha Mukim, currently part of the World Bank Group, and a former 2006–07 Fox Fellow spoke about case studies on competitive cities.

## OVERVIEW FOX FELLOWS REUNION 2017

The most recent [Fox Fellows Reunion](#) took place from Thursday, January 5 to Sunday, January 8, 2017, in New Delhi, India. The reunion included alumni programming, an international conference, and many social and cultural events. The conference was a great success, with 120 guests in attendance, including Fox alumni, current fellows, the Fox



family, administration from the MacMillan Center, Yale alumni, current Yale students in India, Global Fellows, and administrators from our partner universities. The focus of the reunion was BRICS countries, and the event featured presentations on BRICS leadership in the fields of development, the environment, and ideology and psychology. The conference included presentations from eleven Fox Fellow alumni and keynote speeches by Dr. Arvind Subramanian, Baijyant Panda, Member of the Lok Sabha, and Jairam Ramesh, Member of the Rajya Sabha.

The reunion offered several excursions and cultural experiences. These included a visit to the DLF Cyber City, a futuristic Corporate Park near Delhi, which houses some of the world's leading IT & Fortune 500 companies, a trip to the Qutub Minar – a UNESCO world heritage site that is a part of one of the oldest Mosque compounds in the subcontinent, the India Gate and Raj Ghat – a central Gandhi Memorial, and optional excursions to the Taj Mahal in Agra and the historic old city in Jaipur.

The reunion also featured a brainstorming session with alumni in hopes of engaging with them and hearing their ideas about several central questions regarding the Fox Fellowship's present and future.

Some suggestions included streamlining the process of integrating new Fox alumni into the Yale Alumni Association, establishing a Fox Fellowship Journal to engage current and past fellows in a common intellectual endeavor, holding an annual conference, and creating Fox alumni clubs at our various partner universities. On the question of further expansion of the



Fox Fellowship, the alumni suggested adding an Arabic speaking university and an institution from Eastern Europe. There were also many suggestions for further integrating the Fox Fellowship into Yale University and New Haven, including having Fellows mentor local high school students and schedule meetings with local and university stakeholders. We plan to investigate the feasibility of these alumni suggestions, with the aim of implementing several of them in the near future.



Overall, the reunion was a resounding success. At the event, we effectively integrated intellectual and relevant insights from current and previous Fellows, and attendees learned about the important historical legacies key to understanding India, as it, along with the other BRICS countries, continues to develop and contribute to the world's peace and prosperity.

## FOX TEAM



**Ben Cashore**, *Joseph C. Fox Director*

**Ben Cashore** is the Joseph C. Fox Director of the Fox International Fellowship and Professor of Environmental Governance and Political Science at **Yale's School of Forestry & Environmental Studies**. Consistent with the themes of the Fox Fellowship, Professor Cashore's work seeks to understand how problem-focused scholarship might help develop insights for ameliorating enduring global environmental challenges. Cashore's major research interests include "non-state market driven governance," comparative environmental regulations, and the role of economic globalization and transnational pathways in shaping domestic policy development. His theoretical and practical interests include the way in which deliberative means-oriented policy learning among non-governmental organizations, businesses, and state officials might foster support for, and the implementation of, promising policy instruments; and the application of path dependency analysis for addressing climate change as a "super wicked" problem. In addition to his duties as Joseph C. Fox Director, Professor Cashore shepherds the interdisciplinary **Governance, Environment and Markets** initiative (GEM), based in Yale's School of Forestry & Environmental Studies.



**Julia Muravnik**, *Assistant Director*

**Julia Muravnik** administers the Fox International Fellowship, as well as many other awards and grants, in the MacMillan Center for International & Area Studies at Yale. She is the first point of call for any questions about the Fellowship and serves as a vital resource to Fox International Fellows, both at Yale and abroad. Julia's background resonates with the initial aims and partnership of the Fellowship. Having been born in Russia during the Soviet era, Julia immigrated to the United States shortly after the Millennium and has been at Yale since 2005. She speaks English, Russian, and German, and enjoys getting to know the Fellows and learning more about the cultures that they represent. Julia gives annual information sessions about the Fellowship at Yale, frequently travels to Fox exchange partners universities, and coordinates efforts to keep alumni in touch, including organizing reunions. She welcomes contact from prospective and former Fox International Fellows regarding these and all other matters pertaining to the Fellowship.



**Gilad Abiri**, *Program Associate*

**Gilad Abiri** is a Program Associate at the Fox International Fellowship and a J.S.D candidate at Yale Law School. Following his year as the 2014-2015 Fox Fellow from Tel-Aviv University, he finished his LL.M degree at Yale before starting his doctoral studies. His work deals with the challenge religious nationalism poses to constitutional regimes.

Abiri shepherds a variety of policy-relevant engagements at the Fellowship, including policy- brief trainings, "Academy to Practice" workshops, and overall academic advising. He also serves on the Fox Selection Committee. Abiri advises Fox Director on the strategic initiatives, including partner university engagement and expansion efforts.

## **MACMILLAN CENTER**

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*Sterling Professor of Political Science and  
Henry R. Luce Director, The Whitney  
and Betty MacMillan Center for International  
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### **George Joseph**

*Deputy Director, The MacMillan Center &  
Director of Yale India Initiative*

### **Rahima Chaudhury**

*Director for Finance and  
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Yale MACMILLAN CENTER

*Fox International Fellowship*

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