

Yale MACMILLAN CENTER
Fox International Fellowship

*Fostering a more
peaceful and prosperous
world order*




ANNUAL REPORT 2017-18

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Dear Friends and Colleagues,

I am delighted to present the Fox International Fellowship Annual Report for the 2017-2018 academic year, which showcases our efforts in the past year to develop and enrich the Fellowship.

Our expansion efforts bore fruit when we welcomed the University of San Andrés, Argentina, to our family of partner institutions.

We continue to enjoy success with our faculty mentor program. In addition to my own role in mentoring and advising, the university now officially recognizes Yale faculty who provide guidance to our scholars. Fox Fellows have also benefited from enriching experiences in labs and workshops led by their faculty mentors.

Our fellows have flourished as ‘citizen-scholar’ ambassadors through formal training in communications and public speaking. Our program collaborated with William Vance and his associates, consultants who have trained students at Yale’s professional schools for many years. We also benefited greatly from our ties with the Scholars Strategy Network (SSN), which was designed to integrate scholarship with public policy.

Our efforts to establish a sense of belonging among our fellows saw great success with a policy briefs training retreat held in August, which, apart from welcoming new fellows to the university, also included a segment detailing the institution’s history, culture, and traditions.

I hope the following pages provide a comprehensive summary of our many accomplishments. I am proud to report that the program initiated by Joe and Alison Fox 30 years ago has blossomed into an extraordinary effort, supporting a thriving community of scholars and fostering the application of academic endeavors to build a more prosperous, sustainable, and peaceful world.

Sincerely,



Ben Cashore
Joseph C. Fox Director

PROGRAM OVERVIEW

During the 2017-18 academic year, the [Fox International Fellowship](#) successfully continued its mission to nurture the next generation of “citizen scholar” ambassadors – scholars conducting academic work with the potential to offer practical solutions to the problems that stand in the way of the world’s peace and prosperity. The Fellowship sent 14 students from Yale to the 19 world-renowned universities that are our exchange partners, while our [exchange partners](#) sent 20 students to conduct research and reside at Yale.



PROGRESS REPORT ON THE 5-YEAR PLAN (2014-2019)

The multiyear action plan was developed in 2014 in consultation with Yale faculty, staff, donors and partner institutions. It outlines key priority areas for the Fox International Fellowship, and serves as an internal guide for efforts at proactive program building. The plan also identifies necessary administrative tasks, and charts a comprehensive timeline for the organization's development. (The plan is available in a separate document.) .

Summary of 3 Key Goals of the 5-Year Plan and Related Activities during AY 2017-18

1. Establishing new partnerships and improving relationships with existing partner universities

In the second round of the program's expansion, the University of San Andrés in Buenos Aires, Argentina, was added to the list of potential partner institutions. The Academic Director and Assistant Director made an exploratory visit to the university in May 2018, during which they gave presentations about the program to relevant administrators and faculty members from different departments. They are currently clarifying logistical and administrative questions in the Memorandum of Understanding (MOU) with University of San Andrés. The MOU is expected to be signed this fall, with student exchange to begin as early as September 2019.

The Academic Director met with administrators from the University of Melbourne and the Australian National University to discuss administrative challenges and potential for further collaboration. He also met with the outgoing Fox Fellows to discuss their ongoing research and to review administrative challenges.

In March 2018, the Assistant Director of the Fox Fellowship joined President Salovey's delegation to Ghana. The visit was aimed at renewing Yale's long-standing relationship with the University of Ghana, the Fox Fellowship Program being among one of its many successful partnerships. Fox alums were invited to attend networking events with the Yale Club of Ghana during the Yale Leadership Forum.

Strengthening relationships with existing partners was a key priority for the year. In January 2018, the Assistant Director held meetings with local coordinators and faculty members at Sydney Sussex College, Cambridge University, an existing partner of the Fox Fellowship. She also visited the facilities and resources at Cambridge, such as the library, residential and study halls. She discussed potential changes to student visa regulations after Brexit with local faculty and administrators, and organized "mini reunions" with former Fox Fellows residing in London and Cambridge at the time of the visit.

2. Enhancing the Fox community

The issue of further engagement with Fox Fellowship alumni was one of the topics discussed at the Third Fox Fellowship Reunion in New Delhi, held in January 2017. In collaboration with the Yale Alumni Association, the Fellowship started integrating Fox alumni into the broader Yale alumni network. As a result, former Fox Fellows received access to Yale alumni services that include a Yale alumni email address, access to Yale Library resources, and invitations to Yale clubs, associations, and alumni calendar events. Currently, 130 former Fox Fellows filled out the request to be added to the Yale Alumni network. The enrollment process for these Fellows should be completed by December 2018.

3. Translating academic research into practice

After years of experimenting with different training methods, the Fellowship entered a formal collaboration in 2017 with the [Scholar Strategy Network \(SSN\)](#), a U.S. organization devoted to connecting academic and policy worlds. The SSN connects scholars and their research to policymakers, citizens' associations, and the media. One of its core contributions to academic training are efforts at policy briefs designed to give policymakers and activists a quick review of relevant research. The goal of the [Fox Policy Brief](#) training is to elaborate and emphasize the practical implications of the Fox Fellows' research for policymakers and the public.



The Fox Fellows gather around the campfire at the Yale Great Mountain Forest, Norfolk, Connecticut.

DEVELOPMENT OVERVIEW

The majority of Fox program funding support continues to come from the returns of the Fox endowment. This support is bolstered by gifts from Benjamin Zucker's endowment fund.

PROGRAM SUMMARY

Training in Public Speaking

The public speaking training program for Fox Fellows develops skills in effective communication that are essential to their research and fieldwork. The training program seeks to transform how the Fellows explain their ideas, engage with audiences, participate in panel discussions, and establish credibility in the international community. Sessions are led by [Dr. William Vance](#), a linguist and cognitive scientist, who served on the faculty at Yale and worked as a communications expert for organizations in more than 75 countries. While at Yale, Dr. Vance was the founder and first director of the Professional Communications Center at the School of Management. The Yale Recording studio for the [Fox Fellow Spotlight](#) features highlights of the training, as well as brief interviews.

Policy training retreat at Yale Great Mountain Forest

In August 2017, Fellows were trained in policy and research uptake during a two-day retreat at the Yale Great Mountain Forest. They received practical training on presenting their research in the format of a policy brief, and how to view their work through a policy-relevant context.

Fox Fellowship Mini Conferences

In the Spring semester, a Fox Fellowship mini conference series was launched, where all Fox Fellows at Yale presented their research to other Fellows and the Academic Director. Each Fellow also had the chance to moderate a Question & Answer session after each presentation. This gave all Fellows experience in moderating panels and sessions at academic conferences.

OVERVIEW OF FELLOWS' ACTIVITIES

Academic Activities

Most of the Fellows in residence at Yale devoted their time to their research, though many audited classes and participated in workshops and seminars around the University. A number of students also published articles in academic journals and presented at major conferences in the United States and abroad.

COLLABORATION WITH YALEGLOBAL ONLINE

This cohort continued the tradition of collaborating with YaleGlobal Online. Four current and former Fox Fellows published editorials on the respective research topics during this academic year:

2018

SEREN SELVIN KORMAZ
Populism or Transformative Movements?

DAVID J.X. GOLZALEZ
Treaty Does Not Stop Illicit Mercury Trade in South America

2017

DANIELA BRAUN
U.S. Retreats from Its Lead on Epidemic Preparedness

SATVEER KAUR-GILL
Migrant Domestic Workers: Working Conditions Can Emulate Enslavement

Past Publications:

2016

DAVID J.X. GONZALEZ
Opportunities, Not Oppression, to Stop Illegal Mining in the Peruvian Amazon

2015

WANG YIWEI
Economic Interests Attract China to Russia, Not Edgy Policies

ANASTASIA OKOROCHKOVA
Russia's Turbulence Could Drive Sustainable Development

ASHKHEN KAZARYAN
Double Jeopardy: Russia Strives to Reintegrate with the West

2014

MARISOL RUIZ
Long-Term Answer to Border Crises: Empower Women

VICTOR LOUZON
Who Is Chinese: Voices in Hong Kong and Taiwan Reveal Deep Cultural Divide

AMRITA NANDY
Re-Imagining Kinship



[Johanna Lukate](#) was invited to talk about her research on the Psychology of Black Hair on [TEDx Cambridge University](#). Johanna's research explores how women of color make decisions about hair styling. Across countries and societies, legacies of slavery, colonialism, and the Civil Rights movement continue to influence the perception of Afro-textured hair. In her talk, she argues that prejudicial views can adversely influence the social positions of African-American women in areas such as income, housing or employment markets.

Several students were invited to serve as Teaching Fellows for courses at Yale. This provided a unique opportunity for the Fox Fellows to deepen the knowledge of their research topics, and to refine their teaching skills, as well as to develop great working relationships with their faculty mentors at Yale.

In particular, Margot Dazey assisted with Ian Shapiro's class titled *Business and Government After Communism*. The goal of this course is to rethink business's place in society, and its relations with government, in an era when alternatives to capitalism are declining. The motivating thought is that unless business is part of the solution to major social and political challenges – ranging from sustaining democracy to feeding populations and managing environmental threats – it will likely be part of the problem.

Johanna Melissa Lukate was a Teaching Fellow for the course *The Roots and Routes of Black Feminist Theory*, taught by Aimee Meredith Cox, Associate Professor Anthropology and African American Studies. This course examines Black Feminist Theory (BFT) as a way of thinking and producing knowledge, as well as a way of being in the world. Students in this course explore the historical development of BFT (the roots) as well as how the praxis of Black Feminist Theory has expanded, revised itself, and adjusted in response to contemporary political and cultural transformations (the routes).

Fox Fellows sent to partner institutions had an equally successful year. Many of the Fellows advanced their projects through archival research and conversations with peers and professors at exchange partner institutions.

Involvement with broader Yale Community

In addition to academic activities, most Fellows became actively involved in the Yale community, networking with academics and other students, and participating in clubs, sports and other on-campus activities.

In October, Fox Fellows at Yale had the privilege of attending a Kerry Conversation with former Vice President Al Gore. In a conversation with former Secretary of State John Kerry, Al Gore said that the passion of young people could lead the world to act to slow climate change. The Paris climate agreement sent a signal to markets that a low-carbon economy was coming, Gore said. The agreement "has powerfully changed attitudes in the business community all around the world, and they are now bringing about change faster than governments are." A social movement led by the next generation of leaders is another necessary ingredient to finding solutions, he said. "Every great social revolution has been led by young people, with conscience and a clear vision, unencumbered by the barnacles of the legacy conceptions of the past." He urged his audience "to go out and be part of the solution."

Fox Fellows had the great privilege of attending breakfast with the United Nations High Commissioner for Human Rights, Prince Zeid Ra'ad Al Hussein. The High Commissioner shared some of his views of the current state of human rights in the world, and responded candidly to questions from Fox Fellows and other Yale students about issues such as the Syrian conflict, the rights of women and children, the relationship between human rights and economic rights, and the High Commissioner's reflections on the U.N. Security Council. At a later lunchtime lecture, the High Commissioner warned that humanity is at risk of repeating its past mistakes if the memory of global catastrophes that built the international architecture of human rights is lost.

Several Fox Fellows attended the Jackson Center's "Understanding Cyberwarfare and Artificial Intelligence" conference, featuring former Secretary of State Dr. Henry Kissinger and former Google CEO Eric Schmidt. In a conversation with Yale President Peter Salovey, Kissinger and Schmidt discussed the development of Artificial Intelligence and other highly pertinent issues, such as the ethical questions plaguing the tech sector and potential Russian cyber interference in the 2016 U.S. Presidential election.



Family, friends, and colleagues gather to remember the life of Joseph C. Fox at Battell Chapel.

Memorial Service

A celebration of the life of Joseph Carrère Fox (1916-2017) was held on October 20 at Battell Chapel in New Haven. The event was attended by Mr. Fox's closest relatives, valued friends and respected colleagues, as well as Fox International Fellows and alums. [Fox Fellows](#) traveled from distances as far as China and England to pay their respects to the founder of [The Fox International Fellowship](#). Many speakers shared delightful stories from their

personal interactions with Mr. Fox. While each of these accounts were unique, they all seemed to highlight Mr. Fox's exceptional sense of humor, power of spirit, and willingness to change himself and the world around him. Mr. Fox will forever be remembered in the establishment of the Fellowship at his alma mater – [Yale University](#). This very important project embodies the values that were always dear to Mr. Fox's heart, including [nurturing and exchanging scholarly knowledge](#) in a world without borders. The Fox International Fellowship will continue these ideals into the future, strengthening mutual understanding between nations and preserving the memory of its founder.

The Whitney Center Retirement Community Annual Presentation

The Fox International Fellows shared remarkable research findings with Alison Fox, the wife of the late founder of the Yale University Fox International Fellowship, along with residents of the Whitney Center retirement community. In what has become a hallmark event, the Whitney Center's annual address has grown in stature and interest. Its most recent iteration was attended by a full house, and marked one of the last formalized sessions for the 2017-2018 Fox International Fellowship cohort. Each year, this organized event allows for three selected Fox Fellows to present their research and reflect on their experiences and academic achievements at Yale University during their fellowship.

The Fellows in attendance for this year were Emma Shortis (University of Melbourne) who presented on "Antarctica – saving the one remaining pristine continent," Theodor Vladasel (Copenhagen Business School) who presented on "What Makes Good Entrepreneurs?" and Dinesh Kataria (JNU India) who presented on "Ways of belonging: Work-City Relations in Delhi."



Fox Fellows at the annual Whitney Center's Cultural Art Center, who presented on their work, which aims to achieve international resolutions to some of the world's most pressing issues.



A beautiful fall day in Norfolk, Connecticut



Early Thanksgiving luncheon at the Fox house in Norfolk, Connecticut

Cultural and Social Activities

Outside the academic sphere, Fox Fellows traveled to the Fox family home in Norfolk to experience an authentic Thanksgiving lunch, where they learned the cultural and historical significance of the day. At Yale, Fellows immersed themselves in the cultural and social sphere of the University and attended Oktoberfest, Halloween, Spring Fling, the Annual McDougal Grad Winter Ball, and more.

In an organized group outing, Fox Fellows also traveled to the U.N. headquarters in New York for a tour of the institution, and dined in the delegates' dining room. During their visit to the U.N., Fox Fellows attended U.N. Security Council open debate titled "The Situation in the Middle East," and participated in an interactive discussion on the World Public Sector Report 2018, entitled "Working Together: Integration, Institutions and the Sustainable Development Goals," organized by the Department of Economic and Social Affairs, Division for Public Administration and Development Management. They also met with the Director of UNITAR (United Nations Institute for Training and Research) Ambassador Marco Suaso.

HIGHLIGHTS FROM RESEARCH CONDUCTED BY FOX FELLOWS

Many projects involved applying scholarly knowledge for social good, and encouraged examining issues from a policy-based perspective.

ALTAF VIRANI'S research looked at recent government reforms in India's public hospitals, and analyzed the effectiveness of market instruments in improving their performance. His work also considered further implications for public ethos and policy. An excerpt from Altaf's report reads:

"The work-in-progress workshops provided an excellent forum for receiving more feedback from peers and from Professor Ben Cashore, Academic Director of the Fox Fellowship and my mentor. These interactions provided me with insights on issues such as the assumption of private sector efficiency, difficulties in setting up and managing competition, challenges of regulating the private sector, poor motivation and inability of the public sector to respond to competition, consumer responses to government policy through 'exit' or 'voice,' parallels with school choice policies in the United States, the idea of competition beyond markets, resource constraints that limit policy choices and effectiveness in developing countries, the need for a rights-based perspective in social policy, and for nuance and prudence in comparative research. Some of these thoughts were articulated in a policy brief I prepared for the Scholars Strategy Network as part of Fellowship activities."

MARA REVKIN, a candidate in the Yale Political Science department, conducted research on the political behavior of rebel militia groups and their efforts to establish sovereignty within conquered territories. She found substantial resources to advance her research during her fellowship to Istanbul:

“During my Fox Fellowship, I laid the groundwork for the third article of my dissertation, which is still in progress. The idea for this project emerged during my Fox Fellowship at a meeting with researchers at IOM’s office in Iraq during a research trip in December 2017, while I was implementing the survey in Mosul that is the basis for my second dissertation article. This article will examine the post-conflict consequences of IS governing by posing the question: After conflicts in which rebel groups control and govern territory for years, how can states rebuild legitimacy in formerly rebel-held areas? Previous research suggests that community policing programs can promote mutual trust and cooperation between state security forces and civilians in post-conflict settings. This study would be the first randomized controlled trial (RCT) of a community policing program in Iraq, which is a vitally important case for the study of sustainable peacebuilding.”

The Fellowship experience at Yale also brings professional growth to its Fellows, aiding them in their research and providing many opportunities to develop skills as effective researchers.

THEODOR VLADASEL’S experience was exemplary of the Fellowship’s ability to train researchers and scholars. An excerpt from Theodor’s report reads:

“By the beginning of December, I felt confident enough to present one of my papers in the School of Management, with great results – the story of the paper changed completely and for the better, and I started to believe this paper could result in a top publication. However, by February I discovered some miscoded data, which wiped out my results, and left me with a puzzling set of observations to explain, a process I am still grappling with (after having experienced the downsides of a sweeping rollercoaster after finding the errors). Nonetheless, I rebounded by writing a completely different paper for my thesis in just over one month, whose idea had rested in my mind for quite a while, in want of a reason to be written down. It did, however, feel comforting that I could find the resources to bounce back, and I credit the inspirational environment at Yale and my Fox fellows for helping me through this tough time.”

Many Fellows also fostered meaningful relationships with Yale faculty, and contributed to the broad exchange of ideas in the academic world by bringing their own expertise and experiences to the university.

LUIZ RAMOS established many connections with professors at the Law School, and was even offered the opportunity to widen the audience of legal scholarship by translating recent work into Portuguese. An excerpt from his report reads:

“This academic year provided several opportunities to present parts of my work to scholars at the prestigious Yale Law School. In the context of the Fox Fellowship, my work was read and commented by Gilad Abiri. I also had interesting conversations with Professor George Priest and Professor Henry Hansmann, my ‘mentors’ in the first and second semesters. I also arranged for independent meetings with Professor Bruce Ackerman, Professor Daniel Markovits, Professor Douglas Melamed and Professor Monica Bell. All of them provided insightful thoughts on my work and research interests. I presented my work at the Law School’s doctoral workshop, where I received feedback from a dozen researchers at the Yale Law School. An opportunity also arose from those academic contacts with the Yale Law School. A Brazilian professor had the idea to translate Professor Guido Calabresi’s most recent book, ‘The Future of Law and Economics,’ to Portuguese, and inquired whether I

would be interested in assuming the task. The invitation was followed by another from Professor Calabresi himself: to meet him at the ‘Chamber’ where he works. We had a pleasant conversation and I had the opportunity to learn a little more from Professor Calabresi.”

Many Fox Fellows from Yale made similar connections by networking with professors and professionals in Fox partner institutions around the world.

ANALIA CUEVAS-FERRERAS, a graduate from the Department of Political Science at Yale, was awarded the Fox Fellowship to travel to Denmark to study the implementation and enforcement of European Union legislation in Europe. Although she encountered several setbacks in her research, she overcame her difficulties by learning how to form connections within an unfamiliar cultural context. Her collaborations soon led her to co-author and publish an article, which was presented at the 2018 American Political Science Association. She writes:

“Later in the grant period, I secured a third affiliation with Professor Carolin Rapp, whose area of expertise is research on attitudes toward immigrants. I reached out to her upon her new arrival to the University of Copenhagen, offering to assist on her research. She was eager for collaboration and asked me to co-write a journal article on the relationship between immigration policies and the welfare state which was presented at the American Political Science Association yearly conference in late August.”

CARLOS HERNANDEZ, a Yale candidate in Latin American History, describes similar experiences, where the connections made during his fellowship in Mexico led to substantial advancement in his research:

“During my research year as a Fox Fellow at El Colegio de México, I cultivated academic and personal relationships with the faculty of the Centro de Estudios Históricos, including Ariel Rodríguez Kuri, whose work on contemporary Mexico has shaped my understanding of the period. With the support of this fellowship, I will be able to complete the final writing phase while I transform my second chapter into an article draft and apply to academic positions in both the U.S. and Mexico during the next academic year.”

Several Fellows also tapped into resources at Yale to develop models for their own projects back home.

SEREN SELVIN KORKMAZ found inspiration at Yale to build think tanks and initiatives to further her goals to protect academic freedom in Turkey. She writes:

“During my fellowship, I co-founded the İstanbul Political Research Institute (İstanPol) – a think tank with a particular focus on Turkey and Euro-Mediterranean areas – with a group of young scholars in the social sciences. The institute shares similar ideals of ‘citizen scholar ambassador’ with the Fox Fellowship. The independence of universities is currently under attack in my country, and we have created an alternative academic zone. My experiences at Yale contributed to the agenda of this Institute. For instance, comparative politics is lacking in Turkey. Our experiences at the comparative politics workshop organized by the Yale Political Science Department led us to initiate a similar workshop series in collaboration with a private university in Turkey.”

Many Fellows also found opportunities to expand their knowledge and discover more about themselves, their culture, and the world around them.

EZRA HUZNEY, a student from Yale Law School, describes the language opportunities that his fellowship experience at Tel Aviv University provided:

“While in Israel, I additionally enrolled in Arabic lessons, an experience I found challenging and rewarding. The difficulties entailed in learning a foreign alphabet, unfamiliar grammar, and localized idiom are well-known to anyone who has embarked on learning a new language. At the same time, learning Arabic has given me access to new literatures, cultures, and ways of looking at the world. It also gave me the opportunity to speak to my grandmother, born in Aleppo, in her native tongue. She encourages me to continue practicing, which I oblige by calling her each week.”

ALIM ULBASHEV studies the effectiveness of civil laws in Israel. The Fellowship provided him resources and opportunities to explore other areas closely related to his research, and brought new directions to his career trajectory. An excerpt from Alim Ulbashev’s report reads:

“At Yale, I went deep into the history of the Holocaust. It seems to me that for a human rights lawyer, studying the history of the Holocaust is the only possible way to understand the simple truth: human rights is not a theoretical problem, it concerns all people on the planet and, unfortunately, the risk of their violation is very high so far. For me, the history of the Holocaust is also a personal story, the story of my ancestors. In the library of Yale University, I found unique materials on the genocide of Crimean Jews in the Crimea. There is virtually no mention of the tragedy of Crimean Jewry in literature dedicated to the Holocaust. I hope to fix it. At least, I have already made the first step in this direction.”

GERARDO SÁNCHEZ NATERAS from Mexico had similar experiences during his stay at Yale, and took the opportunity to learn more about American life and culture, as well as to learn more about his native Spanish language:

“I attended Ludi et Veritas, a student-run society that met every week to play board games and enjoy some good company. The group was made up of students from various graduate and undergraduate programs, as well as several New Haven residents, which allowed me to interact with the locals. Thanks to this group, I managed to understand a bit more about life in New Haven and Connecticut from the perspective of an outsider of the university. I also participated in a year-long linguistic experiment at the Center for Language Study that required Spanish speakers from Mexico. The sessions for the experiment were entertaining and very informative, and I was glad to be able to contribute to ongoing research.”

Apart from their professional development as scholars and researchers, many Fellows also strengthened their personal beliefs and values through their work.

FLORIN CUCU expressed such inspiring contentions in his reflections on his experiences:

“But more important, it was through the Fellowship that I met some incredible young people who not only inspired me, but made me proud of belonging to the Fox Family. They taught me that courage does not entail absence of fear, but rather willingness to fight for one’s beliefs despite that fear. They taught me that even in the face of rampant injustice, one should not abdicate their principles. And that, in spite of our differences in origins, upbringing and professional training, a dialogue is always possible. For all this, and many other lessons, I am extremely grateful.”

NEWS FROM FOX ALUMNI

Our alumni have gone on to excel in many arenas. Last year we have received many notes about their personal and professional achievements and milestones – such as marriages, kids, academic degrees and awards, books and articles, and job promotions. Below are some updates from just a few.

Tom Hayes, 2008-09 Fox Fellow from Cambridge, on winning the re-election to Oxford City Council. He also has been re-elected to Oxford City Council's Cabinet. As the Cabinet Member for Safer Environment, he will tackle such difficult issues as drug dealing, organized crime, and violence against women and girls. He will be also be in charge of rolling out the world's first “zero emissions zone” program that will ban petrol and diesel vehicles from the Oxford city center.

Merhan Gul, 2009-10 Fox Fellow to Jawaharlal Nehru University (JNU) in New Delhi, wins the Bracken Bower Prize 2017 with his book proposal “The New Geography of Innovation. Global unicorns, innovation ecosystems, and the race for the future.” Mr. Gul works for the World Economic Forum as lead for digital transformation of industries. His proposed book will bring together the themes of technology, entrepreneurship and globalization and will try to answer the question “What do different innovation cultures look like and how is that going to feed competition in the future?” In his opinion, “the locus of innovation in technology and its applications in business is shifting from the U.S. and being distributed much more widely around the world.” He now intends to travel to Japan, Singapore, China, India, Israel, Sweden and South Africa, among other countries, to complete research into different “innovation hives” that are fostering start-ups and new technologies.

OUTLOOK AND CHALLENGES

As the Fellowship completes the final year of successful implementation of key goals in the 5-year plan, it is time for reflection on priorities, opportunities, and challenges for the next five years. Opportunities exist to continue to explore strategic partnership, perhaps not only based on filling geographic gaps, but also those that represent globally important priorities for Yale and the world. Administratively, decisions will need to be made about whether to maintain the size of the incoming student body, or to expand as we grow. While the latter is possible, it may change the current community feel of the program, and also will require modifying our current organizational structure.

FOX INTERNATIONAL FELLOWSHIP TEAM



Ben Cashore, *Joseph C. Fox Director*

Ben Cashore is the Joseph C. Fox Director of the Fox International Fellowship and Professor of Environmental Governance and Political Science at **Yale's School of Forestry & Environmental Studies**. Consistent with the themes of the Fox Fellowship, Professor Cashore's work seeks to understand how problem-focused scholarship might help develop insights for ameliorating enduring global environmental challenges. Cashore's major research interests include "non-state market driven governance," comparative environmental regulations, and the role of economic globalization and transnational pathways in shaping domestic policy development. His theoretical and practical interests include the way in which deliberative means-oriented policy learning among non-governmental organizations, businesses, and state officials might foster support for, and the implementation of, promising policy instruments; and the application of path dependency analysis for addressing climate change as a "super wicked" problem. In addition to his duties as Joseph C. Fox Director, Professor Cashore shepherds the interdisciplinary **Governance, Environment and Markets** initiative (GEM), based in Yale's School of Forestry & Environmental Studies.



Julia Muravnik, *Assistant Director*

Julia Muravnik administers the Fox International Fellowship, as well as many other awards and grants, in the MacMillan Center for International & Area Studies at Yale. She is the first point of call for any questions about the Fellowship and serves as a vital resource to Fox International Fellows, both at Yale and abroad. Julia's background resonates with the initial aims and partnership of the Fellowship. Having been born in Russia during the Soviet era, Julia immigrated to the United States shortly after the Millennium and has been at Yale since 2005. She speaks English, Russian, and German, and enjoys getting to know the Fellows and learning more about the cultures that they represent. Julia gives annual information sessions about the Fellowship at Yale, frequently travels to Fox exchange partners universities, and coordinates efforts to keep alumni in touch, including organizing reunions. She welcomes contact from prospective and former Fox International Fellows regarding these and all other matters pertaining to the Fellowship.



Gilad Abiri, *Program Associate*

Gilad Abiri is a Program Associate at the Fox International Fellowship and a J.S.D candidate at Yale Law School. Following his year as the 2014-2015 Fox Fellow from Tel-Aviv University, he finished his LL.M. degree at Yale before starting his doctoral studies. His work deals with the challenge religious nationalism poses to constitutional regimes.

Abiri shepherds a variety of policy-relevant engagements at the Fellowship, including policy-brief trainings, "Academy to Practice" workshops, and overall academic advising. He also serves on the Fox Selection Committee. Abiri advises Fox Director on the strategic initiatives, including partner university engagement and expansion efforts.

**THE WHITNEY AND BETTY MACMILLAN CENTER FOR INTERNATIONAL AND
AREA STUDIES AT YALE**

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*Henry R. Luce Director; and Sterling
Professor of Political Science*

George Joseph

*Deputy Director; and Director
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